



28th June 2024

## TO WHOMSOEVER IT MAY CONCERN

This is to certify that Mr Kunaal Kiran Kumar worked with us as a Graduate Intern: Embedded Design at the Department of Design and Manufacturing, Indian Institute of Science, Bangalore, from 26th July 2023 to 31st October 2023.

His key responsibilities include:

- · Design, development and testing of embedded firmware.
- Documentation as per regulatory guidelines.

Kunaal's performance exceeded expectations as a Graduate Intern.

We wish him the best in his future endeavours.

Regards,

Dr. Manish Arora

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Evaluation scale	
	Performance for exceeds the established standards and expectations in every area. Consistently delivers exceptional results that have a significant positive impact.
Exceeds Expectations	Performance surpasses the established standards and expectations in most areas. Regularly contributes above and beyond the normal scope of duties.
Meets Expectations	Performance meets the established standards and expectations for the role. Delivers steady and reliable output and fulfils responsibilities as expected.
Needs Improvement	Performance meets some but not all of the established standards and expectations. Areas for improvement are identified, and development is needed.
Unsatisfactory	